Fort Sheridan  
30 August 1918

My dear Mr. Lovett:

I arrived without delay, met Caldwell in Chicago, found Steaps and Humphrey waiting here rather expecting somebody; and we started on the “conferences.” All four of us will attend the sessions.

This morning Colonel Rees spoke briefly, opening the meeting. Important changes will be made in regulations. Voluntary induction of men into S.A.T.C. will secure for them uniforms, privates’ pay, and subsistence, housing, and tuition. Army regulations twenty-four hours per day: reveille, 6:45; breakfast, 7:00; drill, 7:30-9:30; academic work, 9:30-12:30; mess, 12:15; academic work, 1:00-4:30; athletics, 4:30-5:30; regimental, 6:00 “supervised” study, 7:30-9:30. All under army regulations for S.A.T.C. For others.
details must be worked out.

Entire academic faculty will be needed, and members of such teaching forces are earnestly urged to stay on their present "jobs". "This is the most important work he can perform for his country."

(Col. Rees)

To hold teachers two methods will be open: 1) Induction into service and furloughs, 2) essential teachers placed in deferred class. The Committee on Education and Special Training will assist with "speedy action" in every case to hold men. "The professor is performing a necessary work. We must insist on his remaining."

Col. Rees went on to say that the Committee, in some cases, would even insist on detailing men already in service, to return to their teaching positions. The universities become now an essential part of the "war machine".

We will be expected to think now.
Brasely of training the S.A.T.C. This is Col. Records idea.

I will give a full report later.

Faithfully yours,

J. M. McCants